



Record of Meeting

	NEL Safeguarding Children Partnership Full Board
	<p>Venue: Microsoft Teams Date: Thursday 13th May 2021 Time: 13:30 – 16:20</p>
1.	<p>Attendees: D Wildbore (Chair) – Chief Superintendent, Humberside Police J Haxby – Director of Quality & Nursing, CCG L Arthey – Director of Children and Family Services, NELC S Hunt – Assistant Director Safer NEL, NELC H Willis – NEL SCP Manager Dr M Pathak – Named GP for Safeguarding, NELC A Rawlings – SCP PSO & Designated Nurse for CLA & Deputy Designated Nurse for Safeguarding Adults & children CCG P Booker-SCP PSO & DCI PVP South Bank, Humberside Police J Wilburn – Designated Nurse for Safeguarding Adults & Children P Hutchinson – Executive Principal, Wellspring Academy Trust A Harty – CP and Court Services Manager, Assessment and Safeguarding, NELC Yvonne Shearwood – Assistant Director, Early Help and Safeguarding, NELC Robin Williams – Solicitor, NELC</p> <p>Presentations made by: B Taylor - NSPCC Development and Impact Manager J Vos – NSPCC, Research & Evaluation officer D Alaszewski – Head of Safeguarding, NELC P Pankova – Interim Strategic Lead, CSRS, NELC S Myers – Interim Head of Court & CP Services, NELCS C White – Head of Practice Performance and Quality, Children</p> <p>Apologies S Mills - Head of Learning Service, Grimsby Institute of Further Education R Moody, Eastfield Primary Academy Dr Z Haider – Designated Doctor, NLaG J Swinburn – SCP PSO & Specialist Lead – Performance & Quality, NELC Councillor Ian Lindley – Portfolio Holder for Children, Education and Young People, NELC</p>
	Note Taker – Sally Greetham, Business Support Specialist, SCP
2.	<p>Together for Childhood: Professional’s Knowledge, Attitudes and Behaviour Survey</p> <p>J Vos gave a presentation in respect of the findings from the Together for Childhood: Professional’s Knowledge, Attitudes and Behaviour Survey (KAB-P) which is undertaken to measure outcomes of Together for Childhood. Highlights included:</p> <ul style="list-style-type: none"> • Survey consists of 19 questions to gather insight into: <ul style="list-style-type: none"> ➤ Knowledge about where to seek help and advice regarding child abuse and neglect (CAN). ➤ Confidence in recognising and responding to the signs of CAN.

- Understanding causes and risks of harm.
- Understanding and awareness about the prevention of CAN.
- Feelings on support in the workplace to respond to CAN concerns.
- Recent training on CAN and where there might be gaps in training and/or support

- The KAB-P survey to measure that professionals working with children and families feel more confident identifying, addressing and preventing abuse and neglect in families facing adversity and in offering early help to families.
- The KAB-P survey will be completed every 5 years to track change and progress. This is the first time this survey has been completed by professionals (in a paid and unpaid role) working with families on the East and/or West Marsh, Grimsby and will provide a baseline.
- Key messages from the baseline findings included:
 - ❖ Confidence in professionals ability to identify and respond to signs of CAN does not always guarantee action. 98% reported that they can identify signs of CAN in children and young people.
 - ❖ Confidence in professionals ability to identify and respond to signs of CAN does not always guarantee action. Only 58% would always take some action when suspecting CAN. 31% worried it would make things worse for the child.
 - ❖ No consistent understanding of the factors that increase the risk of CAN. Professionals indicated that the most likely situation to increase the risk of CAN was DA between parents.
 - ❖ Understanding the prevention of CAN is limited to a secondary and tertiary prevention. Approaches to help prevention of CAN included helping parents to understand the impact of CAN. The survey did not allow for the 'Why' question to be asked
- Recommendations from the survey are to:
 - ❖ Increase the knowledge and awareness of the risk factors of CAN.
 - ❖ Increase knowledge and awareness of the importance of primary prevention.
 - ❖ Increase knowledge and awareness of primary prevention activities and how to apply these to practice.
 - ❖ Explore the barriers to action and establish a plan to overcome these (part of which might be raising awareness about prevention and early help provision for families below threshold).

B Taylor closed the presentation advising that a series of seminars are to be developed and will be available to the SCP and requested that SCP support and endorse the four recommendations. The SCP endorsed the recommendation.

J Haxby said that this was an excellent piece of work. She felt that there was more work to be done in respect of primary prevention and advised that in the future the work structure of NHS CCG will no longer exist and that it was important that prevention around safeguarding is included in future arrangements.

J Vos confirmed that the survey had been out to staff within North East Lincolnshire Council Social Care, Children's Health Provision, Police, Teachers and voluntary sector. There were no responses received from those in an unpaid role

B Taylor clarified that there would be no cost to the SCP in developing the seminars, three key speakers have already offer their time to support the project.

ACTION	LEAD	DEADLINE
B Taylor to submit a paper to the SCP outlining how Together for Childhood is responding to the Knowledge, Attitude and Skills survey and seek support and endorsement for the Social Justice and equality survey which speaks to the findings of the professional and community surveys in them not fully understanding factors that increase risk	B Taylor	15.06.21

H Willis advised the presentation had recently been made to the Early Help Board and identified an action for consideration to be given to how to incorporate the recommendations into SCP baseline training.

3. Minutes from Previous Meeting & Matters Arising

The Minutes of the SCP Full Board held on the 11th February 2021 were agreed as a true and accurate record.

4. Action Tracker

Actions 61 to 68 are complete.

Action 53: Liaise with J Wilburn in including health within the police review of MASH.

Update: This is still outstanding as waiting for final approval of the review.

Action 69: The SCP safeguarding training review to consider the inter-agency training required to support core safeguarding practice being embedded. To include agency roles and responsibilities within the Child Protection conference process including Strategy discussions and core groups:

Update: On Track. The proposed SCP core training offer will include practice workshops on agency roles and responsibilities within the CP Child Protection conference process including Strategy discussions and core groups.

Action 62: The CCG to explore with Young Minds Matter information governance team the issues in respect of the young inspectors sending an anonymous survey to children and parents as part of the inspection.

Marked as Complete

J Haxby advised that this action is still ongoing and that a meeting has been requested with the Service Manager to discuss the difficulties in completing the consultation with service users element of the Young Inspectors visit. Agreement to amend the action (complete see below)

ACTION	LEAD	DEADLINE
Action 62: <i>The CCG to explore with Young Minds Matter information governance team the issues in respect of the young inspectors sending an anonymous survey to children and parents as part of the inspection.</i>	J Haxby	Ongoing

ITEMS FOR DECISION/DISCUSSION

6. Performance

MACE Report Update

D Alaszewski presented the latest MACE Report highlighting:

- Since the last SCP Board NELC have been part of a national research project around exploitation undertaken by Dr Michelle McManus, Head of Criminal Justice at Liverpool John Moores University. Feedback from Dr McManus included that some of NELC areas of work is seen as best practice and this is to be shared with the DFE and the Home Office
- Progress has been made in relation to the 'next steps' previously identified.
- For those children discussed at OVM/MACE between April 20/21 – 61% have had a reduction in risk.
- North East Lincolnshire, jointly with North Lincolnshire have been successful in receiving grating funding for a devolved decision making pilot around making decisions for child victims of modern day slavery. This will include lead exploitation role covering both children and adults around exploitation. Work has commenced with a launch expected on the 10th May 2021.
- Chairs have now been appointed for the Risk Management Conferences
- A new interactive digital resource - Chloe's Story – is now available in schools, along with Alfie's Story. Ryan's Story is currently being developed tells a story of an older teenager

ACTION	LEAD	DEADLINE
D McManus's Report in respect of exploitation to be presented to the SCP Full board in August 2021	D Alaszewski	20.08.21

P Booker advised that a vulnerabilities dashboard is currently being developed, as part of the Vulnerabilities Hub, around exploitation which will be presented at MACE to identify trends, themes and areas of focus.

J Haxby that this has been another area that has seen improvement over the past 12 months. The SWAT analysis document was helpful and asked if there was any more that the board could do. D Alaszewski responded that there was nothing for the board to do. It was advised that there is a current issue with Adult services involvement at MACE level but is it hoped that the new exploitation lead will be able to support with this as Focus are looking to appoint an adult exploitation worker in the near future.

ACTION	LEAD	DEADLINE
J Haxby to include an agenda item for the Safeguarding Adults Board around Adults Services involvement in the MACE process	J Haxby	20.08.21

D Wildbore noted that the Graft funding expired in March 2021 and asked what was the risk in respect of this. D Alaszewski replied that a proposal is being developed by P Caswell on how the Graft Team can be replicated and funded locally

Children Looked After (CLA) Scorecard / Full Trajectory of CSC Case Numbers report

C White highlighted the following from the CLA scorecard:

- Currently 590 CLA.
- There are three projects underway to reduce these numbers: Permanency Project Team, Prioritisation of Permanency and Recruitment and Transformation.

- To date 92% of CLA have had a health assessment. Dental checks has increased to 20% due to work by A Rawlings arranging dedicated appointment time with dentists for CLA.
- Work is being undertaken to increase the number of local foster placements. It is hoped that 20 new foster homes can be identified by the end of the year.
- There has been a decrease to 54% of children under 16 years and looked after for 2 and a half years or more have been in the same placement for over 2 years.
- More work is required to improve the quality of Personal Education Plans (PEPs). An action plan is in place.
- Children in Education, Employment or Training – this is an area that was picked up on during the Ofsted focused visit. Plans are in place to develop a more robust action plan.
- Permanency – CLA Exiting Care: Data demonstrated that NELC are exiting children and young people from the system. 34 children have had Special Guardian Orders granted, 28 children have returned home and 11 children were adopted.

J Haxby recognised the journey that is being undertaken. In respect of initial health assessments and reviews of health assessments it was felt that further improvements needed to be made. Review. The CCG are working with NHS England to improve general asses to dental provision. It was asked if there was confidence that the additional ongoing needs of Care Leavers are being transitioned at the right level of need. A Harty responded that links around transition are being strengthened.

A Harty advised that the CLA scorecard data will shift to include a wider safeguarding element including contextual safeguarding and missing. The data will be available for the next SCP Full Board meeting. A new Child and Adult Safeguarding Lead has been appointed and suggested that once embedded into post they be invited to a future meeting of the SCP Full Board.

C White also added that most of the children up to 2 years are now in permanent placements, lots of work is being undertaken around unborn and infants. 50 children have been exited this financial year, the project has been extended until July 2021 with a target of 77. By the end of June every legacy case will have been moved.

SCP Performance Report

P Booker present the SCP Performance report, highlights included:

Progress in Quarter 4(Q4)

- First Time entrants into the youth justice system in North East Lincolnshire has reduced dramatically. In 2009 there were over 450 young people in the system, the figure is now consistently in the range of 19-30.
- Increase in successful prosecutions around domestic abuse.
- Review health assessment performance is positive and has maintained.
- There has been an increase in referrals to the harmful Sexualised Behaviour Pathway since schools returned and training offered.
- As a result of significant work being undertaken including audits and a new monthly re-referral clinic re-contacts have dropped in Q4 with 28% of MASH contacts having a previous contact in the last 6 months.

Exceptions Analysis

- Demand on the Integrated Front Door remains high with 2955 contacts received in Q4. 26% of the children had never had a contact into the service which is an increase from last quarter.
- The % of notifications of a child becoming looked after from CSC to the CLA health team, within the agreed timescale, has deteriorated further with 92.5% being late.

This has had a direct impact on the % of Initial Health Assessments of CLA undertaken within statutory timescales which fell from 39.1% in Q3 to 32.5% in Q4.

- The highest referrer into MASH is the police, however, only 20% of these contacts required intervention from CSC.

Recommendations

- PSOs to audit the quality of referrals to understand the application and effectiveness of local thresholds by all partner agencies and to look at the themes of first contacts.
- There is an expectation that the missing person report will increase once lockdown is lifted. Visits could be conducted to those who previously went missing to educate them to reduce further missing episodes once lockdown is released.
- Further work is needed to improve the notification to the CLA health team process of when a child becomes looked after. An action plan with timescales for sustainable improvement is to be developed.
- PSOs to undertake further analysis to identify any themes and trends of the 25% of children that had never had a contact into the MASH

P Booker advised

- Referral from Police will be reduced once the Vulnerability Hub is set up.
- 79% of Police Info in NL was No Further Action and did not meet the threshold for the Front Door.
- Partnership Integrated Triage is PIT STOP and the vulnerability hub is the uplift in police resources in to the MASH, however we will be calling it a Vulnerability Hub.

ACTION	LEAD	DEADLINE
Invite Laura Koscikiewicz to the next SCP Full Board to present a summary of the North Lincolnshire PIT STOP Pilot and the NEL Vulnerability Hub	P Booker	20.08.21

ACTION	LEAD	DEADLINE
P Booker to provide a summary of the North Lincolnshire Pitstop Pilot	P Booker	20.08.21

A Rawlings added in relation to the notifications of CLA becoming looked after there has since been a meeting which has undertaken a focused look at this issued and how to make sustainable changes.

D Wildbore asked if there was sufficient capacity for the PSOs to undertake these recommendations. P Booker replied that calendars are currently being considered to undertake the work with further consideration around the priority of each individual piece of work required.

D Wildbore advised that a new missing persons unit will be in place in eight weeks' time and will consist of an Inspector, Sergeant and eight constables.

J Haxby recognised that PSOs have limited to time to undertake this work along with their every day jobs and emphasised the value of having these individuals who are experienced in their field to carry out the work. If there is a struggle to achieve all the work should consideration be given to further capacity.

S Hunt confirmed that the SCP Risk Capacity Task and Finish work would be completed by the end of June 2021. It has already been identified that the dedicated 25 days for the PSOS is unrealistic and unachievable. Recommendations will be made within the final report.

D Wildbore stressed that assurance is a key function of the board and there must be the right commitment for this.

J Haxby advised that health are starting to see an increase in eating disorders and that is difficult to find the right support package for these young people. Do we have sight of this data in order to have assurance that these youngsters have the right support. This is not just a NEL issued but a national one for both adults and children and has seen an increase in asking for specialist placements for children aged 15/ 16 years.

There is a gap in the safe management of those young people between 16 and 17 ½ years not able to be referred to CAMHs, no paediatric involvement and GP's being asked to monitor their physical health with no other specialist involvement. Michelle Thompson, CCG Assistant Director for Families, Mental Health and Disabilities to explore the local mental health services for children and young people with eating disorders .

ACTION	LEAD	DEADLINE
M Thompson, CCG to explore the local mental health services for children and young people with eating disorders and provide a report for the next SCP Full Board.	M Thompson	20.08.21

Childrens Safeguarding and Reviewing Service (CSRS) Report

P Pankova gave an overview of the CSRS report which included:

- This report is in response to the challenges experienced by Independent Reviewing Officers and Child Protection Conference chairs.
- The Children Safeguarding and Reviewing Service in North East Lincolnshire comprises of Independent Reviewing Officers (IRO)who oversee care and permanency planning for children in care; Child Protection Chairs for children who have child protection plans.
- The Local Authority Designated Officer (LADO) dedicated role established in 2020, also sits within the service and offers advice and oversees the process of investigating allegations or concerns about people working with children. Since in post an awareness exercise has been undertaken which saw an increase in enquires and referrals into the LADO.
- Since 2018 there has been an increase in the number of children needing child protection plans and children coming into care, but the capacity of the CSRS has not been increased to cope with this demand which subsequently impacted on the function of the service. IRO's had caseloads of over 100 children, this is now averaging around 70.
- There has been a lack of regular supervision and accountability. Practice development meets are now undertaken.
- The role of CP Chairs and IROs are not fully understood or respected in their capacity as a 'critical friend' by may frontline operational managers and staff.
- The Service Plan has been reviewed with checks and balances against the service plan – weekly performance monitoring and monthly dip sampling.
- A corporate Audit is planned for August 2021 to gain assurance that their service is delivering its key statutory functions.
- The capacity of the LADO function, business support and IROs are being reviewed.

- The impact on service user group, children and young people is not yet consistently evident.
- A framework is being developed to receive feedback from children, families and professionals
- Can give assurance that, although the service has had its challenges, there are no risks posed to children and young people, the organisation and the partnership at present.

J Haxby commented that GPs are not very often invited to take part in case conferences or to provide a report. P Pankova advised that she had recently met with health colleagues to review the current arrangements and what is the most effective way to put the invite list together. Discussion around contributions from GPs included:

- It was confirmed that reports should be sent to the social worker for the case for it to be included with the holistic report. IROs can access the report via the child's file on liquid logic.
- Nationally in some areas GPs are paid for reports – this is being looked at by the CCG

It was agreed that this was a big piece of work and needed a multi-agency group to work through the child protection process and report back to the SCP in three months' time.

J Wilburn and M Pathak offered support to P Pankova around communications with GPs. M Pathak also added that she would be happy to commit to a piece of work to ensure that the GP is recorded within the children's notes.

ACTION	LEAD	DEADLINE
P Pankova to develop a Task and Finish Group of representative agencies in respect of children subject to CP Plans including effectiveness of core groups and report back to the SCP Full Board in 3 months.	P Pankova	20.08.21

J Haxby advised that the numbers that get referred to the LADO are significantly different to those that are referred to the DSAM is this because the DSAM is communicated more? P Pankova said that she would check out the difference in numbers.

R Williams advised that the role of the IROs do not have access to independent legal advice which may be needed in addition to that provided by the LA's legal child care team and felt this would be important if there was a major difference of opinion. P Pankova said that access to independent legal advice would be invaluable and that steps have already been taken to look at a model of sharing with 3 other LA to access legal advice and drawing on support.

S Hunt thanked P Pankova for all the work that she had under in a short space of time.

6. CP Plan Review

S Myers, interim head of Court and CP gave an update around CP Planning. As part of the improvement plan in the Court and CP services we developed several key lines of enquiry. One of which was in respect of the high number of children with CP Plans.

- In May last year there were 400 children on CP Plans in North East Lincolnshire 400 children on plans at the time, children have since been moved safely from CP and currently there are now 250.
- There has been a lack of confidence around and lack of understanding around child in need planning.

	<ul style="list-style-type: none"> • Each individual plan has been considered and now only those children who need to be supported by CP Plans are now being made subject to one. • CIN planning is being used more effectively and encouraging partners to support us in developing strong CIN Plans. • During the review 50 children were identified to be deplanned at their next review, in some cases bring their review forward. For 3 children, the thresholds was clearly no longer met so were de-planned outside usual conference arrangements as it was not appropriate to wait until the next review. • Social workers have been asked to discuss CIN/CP threshold at core group meetings to engage partners and ensure that there is consistent application and are challenging the rationale for CP planning. • Guidance is provided to CP Chairs to manage conferences who want to keep children’s CP Plans in place to monitor progress which is not appropriate. <p>Y Shearwood stressed the importance of a good CIN plan which would then negate the need for a CP Plan. An important message being passed to social workers is that a child on A CIN plan has as much right to the interventions.</p> <p>J Haxby commented that the report reads that there was a lack of direction from the Chair to challenge and a lack of confidence from those around the table. S Myers confirmed that this was so, work has already been undertaken around this to understand the value of the Chairs. There is a need to ensure partners get involved in the CIN planning.</p> <p>J Haxby suggested that consideration be given to an annual event to celebrate the of the board and what has been all the work that has been going on locally to help the understanding of the journey that the Children and Families service has undertaken over the past 2 years. A survey of all practitioners could be undertaken prior to the inform the event.</p> <p>J Wilburn said that whilst working with senior managers within the local authority she can sense a positive change and that it is important to get this across to partners especially the frontline staff.</p>
7.	Voice & Influence Report
	<p>C White gave an overview of the Voice and Influence report which highlights the mechanisms in place for collecting the Voice of the young people and translating this into service development.</p> <ul style="list-style-type: none"> • Early help - young people said that they wished they had ‘known about the risks of exploitation in primary school. A Task and finish group is underway to look the delivery of raising awareness of healthy relationships and exploitation in primary schools. • Early help – children reported that they wished ‘there families could come together more to solve problems. W have implemented and support more family network meetings to develop family plans to build resilience, network and relationships to support children and ensure they feel listened to and contributed to the plan. • The Our Voice Listen Up group, made up of children looked after, meet every fortnight. They have informed and created a back pack with special objects in for giving to children and young people coming into care and help them feel welcome, cared for and safe. • Young people in care and care leavers shared their experiences and issues around access to the digital technology and WiFi and how this negatively impacts them. Tablets with internet access are now being trialled with 10 care leavers to help inform the best way forward. Consideration is also being given to open access computers, supported by careers advisors, to enable job applications.

- Children’s health provision at are good at obtaining children’s views reporting that 95% of the children said they felt listened to.
- The Health Passport is also being updated.
- The Voice and Influence working group are currently reviewing the Voice of the Child Toolkits.
- The Children’s Commissioner for England recently briefly visited Phoenix House alternative provision in Grimsby to highlight the Big Ask survey which asks things around Covid. She intends to make a return full day visit to Grimsby towards the end of summer.

J Haxby said that that there is lots of good work being undertaken and asked if there were any opportunities for work to be showcased or if there were any accreditations available for the work that is being done.

L Arthey advised that the more we talk to young people the more they will tell us. We need to have more opportunity to engage the young people at every level, we are good at getting feedback but need to progress this forward.

H Willis commented that part of the challenge is how to involve wider agencies.

ACTION	LEAD	DEADLINE
C White to investigate if there are any accreditations available around the work that has been undertaken in respect of the Voice of the Child	C White	20.08.21

8. Risk Register

S Hunt advised that the Strategic Risk Management Group (SRMG) met on the 27th May 2021. E Wragg attended the meeting at the key area focus for the meeting was training and workforce development. The SRMG were informed that:

- In response to the audit on around training and workforce development, 50 returns were received along with 16 from schools and highlighted:
 - ❖ Several gaps in training were identified including training around sexual harm and suicide prevent.
 - ❖ The pathway for booking training needs to be clearer.
 - ❖ The training offer needs to be clearer.
 - ❖ Agencies would lie a blend of face to face and virtual deliver of training.
- A proposal is being developed around what a core should look like, including how to deliver and the resources required.

S Hunt also to advise that Risk Capacity Task and Finish Group met on the 30th April which is looking at the specific work streams of the SCP. Work on the Forward Plan has now been finalised and was based on each report into the SCP Full Board taking 15 minutes, in light of the time taking at todays meeting this needs to be further reviewed again, may consider that there are more than 4 SCP Full board meetings a year.

The review of the Scrutiny and Assurance Framework and action plan have also been reviewed along with the PSO role description. A workplan has been developed for the PSOS but they did not had the capacity to populate this plan in readiness for the SRMG meeting.

It was reported that the work of the group was on track and a report is to be brought to the next meeting of the SCP Full Board.

9.	Strategic Delivery Plan												
	H Willis spoke to the key elements of the Strategic Delivery Plan and advised it is due to be reviewed by the SPC Executive in July 2021. The SCP outcomes are also due for review.												
10.	Highlight Report: SAIG												
	<p>H Willis present the SAIG highlight report highlighting the following:</p> <ul style="list-style-type: none"> • All of the Intelligence and Performance activity now reports in the SAIG. • A short survey for SAIG members comprising of 5 questions, is being developed to identify what can be done to strengthen agency involvement within the SAIG. • The SAIG is currently overseeing a number of areas of work including the Pre-Birth pathway work, learning from Line of Sights and the training review. • There has be a delay to the work around the Neglect Strategy and GCP2 neglect tool due to capacity. <p>D Wildbore commented that this group is fundamental to the board.</p>												
11.	Covid Update by Exception												
	There was no updates by exception												
12.	Any other business												
	<p>H Willis raised that she had been made aware of a query in respect of the police not being part of the allegation process and asked if this should identified as a challenge on the Challenge Log.</p> <p>P Pankova advised that she had been made aware of a specific case , were the Police view was that they have internal processes in place to deal with allegations and that police are not seen as a position of trust so would not fall under the LADO framework.</p> <p>D Wildbore confirmed that the Police Safeguarding Governance Unit investigate and manage such issues. L Arthey advised that it was her view that this was not a strategic issue therefore would not be appropriate for the challenge log.</p> <table border="1"> <thead> <tr> <th>ACTION</th> <th>LEAD</th> <th>DEADLINE</th> </tr> </thead> <tbody> <tr> <td>P Pankova to arrange a meeting with P Booker to discuss the issue around Police not falling under the LADO framework</td> <td>P Pankova</td> <td>20.08.21</td> </tr> </tbody> </table> <p>D Wildbore asked that a 5 minute comfort break be built into future SCP Full Board Agendas</p> <table border="1"> <thead> <tr> <th>ACTION</th> <th>LEAD</th> <th>DEADLINE</th> </tr> </thead> <tbody> <tr> <td>Build in a 5 minute break into future SCP Full Board agendas</td> <td>S Greetham</td> <td>20.08.21</td> </tr> </tbody> </table>	ACTION	LEAD	DEADLINE	P Pankova to arrange a meeting with P Booker to discuss the issue around Police not falling under the LADO framework	P Pankova	20.08.21	ACTION	LEAD	DEADLINE	Build in a 5 minute break into future SCP Full Board agendas	S Greetham	20.08.21
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	ITEMS FOR INFORMATION												
13.	Finance Report												
14.	Forward Plan												
15.	Challenge Log												
16.	MAPPA Annual Report												
17.	Corporate Parenting Board Minutes												

Next Full Board Meeting:

Date: Friday 20th August 2021

Venue: to be confirmed

Time: 09:30 – 12:30
